

February 7, 2005

Mr. Bruce Stauffer
B.R. Kreider & Son, Inc.
63 Kreider Lane
Manheim, PA 17545

Re: 2005 ABC Keystone Chapter, Excellence in Construction

Dear Bruce:

It is with pleasure that I offer this letter of recommendation for the role B.R. Kreider & Son played in the development of the Heart of Lancaster Regional Medical Center in Lititz, Pennsylvania.



We found your company to be very professional in all aspects of the project. Even prior to the letting of the General Contract for the construction of the hospital itself, Kreider was retained by the Owner, Health Management Associates, Inc. to begin the Phase One land clearing and mass grading for the project. The Kreider team began work on schedule and, in spite of the discovery of unexpected rock on-site, kept to their schedule and assisted the Owner in determining the amount of rock that would be encountered under the General Contract phase of work.

Needless to say, we were pleased that Kreider was brought on-board with the General Contract to continue the site development work. Their management staff and on-site supervisors were always highly professional and diligent in working with the Owner's representatives to contain costs and to seek out ways to better the project.

My firm has worked with Health Management Associates on many projects over the last twelve years, including six replacement hospitals and I can honestly say that B.R. Kreider and Son has been one of the best site development contractors that we have had the honor of working with.

Best wishes on this competition!

Sincerely,

Kerry Blind, FASLA
President

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