



February 8, 2005

B.R. Kreider & Son, Inc.
Mr. Bruce Stauffer
Director of Business Development
63 Kreider Lane
Manheim, PA 17545

RE: Heart of Lancaster Regional Medical Center

Dear Bruce:

Please accept this letter of recommendation for B.R. Kreider & Son's participation in the development of our facility, Heart of Lancaster Regional Medical Center in Lititz, Pennsylvania.

Our Corporate office, Health Management Associates, Inc. (HMA) retained Kreider to proceed with the Phase One land clearing and mass grading for the project and despite finding unexpected rock on-site, were able to keep to their schedule. Kreider was essential in their assistance to HMA in the determination of how much rock would be encountered during the General Contract phase of work. It was a further pleasure when Kreider was chosen to continue the site development work.

I was impressed with Kreider's management staff as well as their supervisory staff on-site. All were exceptionally professional in their interactions with HMA's representatives and in their initiative to contain costs and improve the project overall. Kreider's ability to keep to their schedule throughout the entire project was commendable.

I wish you the very best in the Excellence in Construction Competition.

Sincerely,

Dan McGraw
Systems Director, Facility Services